

# GROWINPRO

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This project is funded by the Horizon 2020  
Framework Programme of the European Union



## Threats and opportunities in the digital era: Automation spikes and employment dynamics

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CONCORDi 2019: Industrial innovation for transformation  
Seville, 25-27 September 2019

# Introduction

Technology is presented in the policy debate either as the main driver of societal change or as a **major threat to employment**

Assessing how innovation affects employment has long been at the centre of economic debates

In the contemporary economic scenario one can envisage at least two relatively **new challenges**:

- The **type of jobs affected** is much more diffused and difficult to identify (routine-intensive rather than manual; cf. Autor 2015; Autor et al. 2003; Frey and Osborne 2017; Furman and Seamans 2018; Goos et al. 2014; Trajtenberg 2018)
- The **type of firms and sectors impacted** is also much larger (general rethinking of production processes; cf. Caliendo and Rossi-Hansberg 2012)

## Literature review

Evidence on direct effect of the most recent wave of automation technologies is scarce and typically aggregate (Acemoglu and Restrepo, 2017; Dauth et al., 2018; Graetz and Michaels, 2018)

At the micro level:

- Bessen et al., (2019), using a Dutch survey on automation costs, find that automation leads to a higher probability of separation, especially for higher-skilled workers
- Koch et al., (2019), using a survey of Spanish manufacturing firms with info on the use of robots, find that robot adoption leads to net job creation at a rate of 10%

## This paper

Our work studies the relationship between investment in automation and within-firm job creation and destruction

We rely on exhaustive and detailed data on **French manufacturing firms involved in international trade** which allows us to:

- identify imports of capital goods that are related to automation
- decompose firm growth into the contributions of hiring and separation
- study patterns and dynamics for different types of workers

We not only contribute to the literature on the impact of automation or robotisation on employment, but also to that **on investment spikes** (Asphjell et al., 2014; Grazzi et al., 2016; Letterie et al., 2004)

## Data sources

**DADS Postes:** employer-employee database (social security forms)  
Data on all French firms *with employees*

**DGDDI data:** customs database  
Data on quantity, value, product sector, and country of destination of every international transaction of goods

**FICUS/FARE:** balance-sheet and revenue-account data, general firm information (fiscal statements)

We match different sources by firm ID (SIREN)

We focus on the manufacturing sector (NAF rev. 2 divs. 10-33), 2002-2015

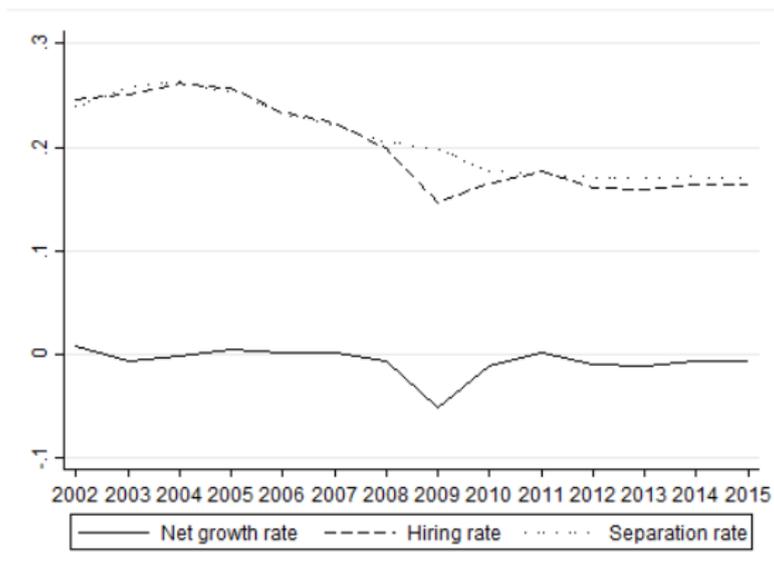
## Definitions: gross worker flows

Based on job-level indicators denoting principal jobs that are present on December 31 of years  $t$  and  $t-1$  ( $I_t$  and  $I_{t-1}$ ), we construct:

- Stocks of employment in years  $t$  and  $t-1$  ( $Emp_t$  and  $Emp_{t-1}$ ) as the firm-level aggregations of  $I_t$  and  $I_{t-1}$
- Flow of **hirings** ( $H_t$ ): jobs for which  $I_t = 1$  and  $I_{t-1} = 0$
- Flow of **separations** ( $S_t$ ): jobs for which  $I_t = 0$  and  $I_{t-1} = 1$
- $\Delta Emp_t = Emp_t - Emp_{t-1} = H_t - S_t$

Rates ( $g, h, s$ ) obtained by dividing flows by  $\frac{Emp_t + Emp_{t-1}}{2}$   
(Davis-Haltiwanger)

# Net growth, hiring, and separation rates



**Figure 1:** Average (unweighted) net growth rates, hiring rates, and separation rates, 2002-2015. Source: our elaborations on DADS and DGDDI data. Note: entering and exiting firms are excluded.

⇒ Net growth rates hide most of the turbulence

## Definitions: types of work(er)s

We consider three classifications:

(1) *Catégorie Socio-professionnelle*, CS, based on **worker-level occupation code**

Standard in empirical literature using French data (Abowd et al., 1999; Biscourp and Kramarz, 2007; Harrigan et al., 2016, 2018)

**Five categories** identified:

- Engineers, professionals, and managers (CS3; 16.54% of all workers)
- Supervisors and technicians (CS4; 23.17%)
- Clerical workers (CS5; 7.38%)
- Skilled blue-collar workers (CS61-CS65; 36.49%)
- Unskilled blue-collar workers (CS66-CS68; 16.41%)

It reflects 'production hierarchies' (Caliendo et al., 2015; Guillou and Treibich, 2017)

## Definitions: types of work(er)s

(2) **'Techies'** (CS38 and CS47): workers who facilitate the adoption and use of new technology (Harrigan et al., 2016)

(3) **Routine task intensity**, RTI (Autor and Dorn, 2013; Autor et al., 2003, 2013; Goos et al., 2014)

We map French occupational classifications into the International Standard Classification of Occupations (ISCO88), using a toolbox by Falcon, (2015)

We match an RTI value (from Goos et al. 2014) to 4-digit ISCO88 codes

We classify the set of occupations that are in the top RTI tercile in 2009 as routine task-intensive occupations (Autor and Dorn, 2013)

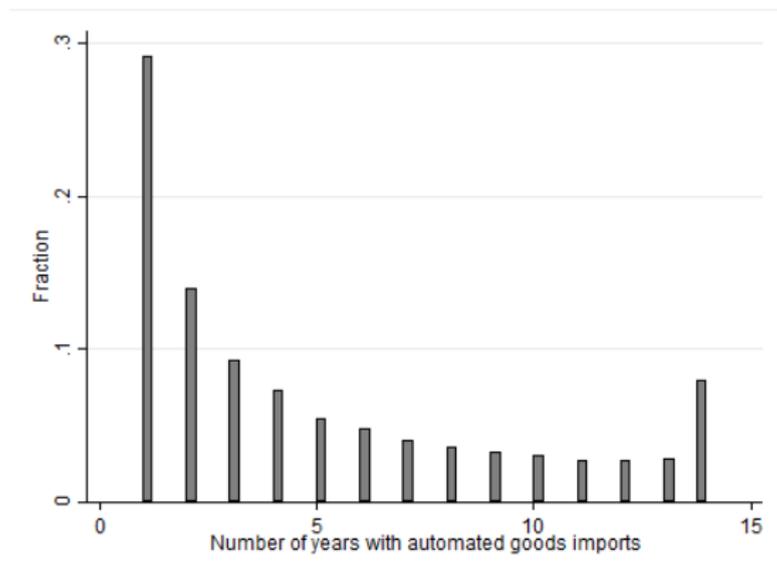
## Definitions: automation spikes

We construct a measure of investment in automation from customs data: **imports of intermediate goods that embed automation technologies**, following a taxonomy by Acemoglu and Restrepo, (2018) at the 6-digit Harmonized System (HS) product code level

These include industrial robots, industrial dedicated machinery, numerically-controlled machines, and subsets of other categories

Imports of such goods display the **spiky behaviour** typical of investment: *rare across firms*: in each year, only 10% of importers buy such goods (52% do it at least once).

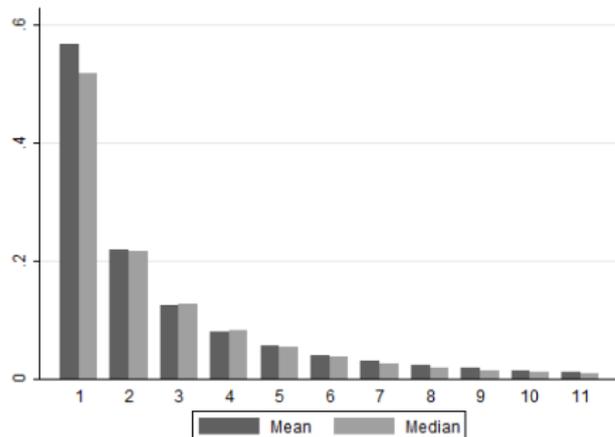
## Automation spikes are *rare within firms*



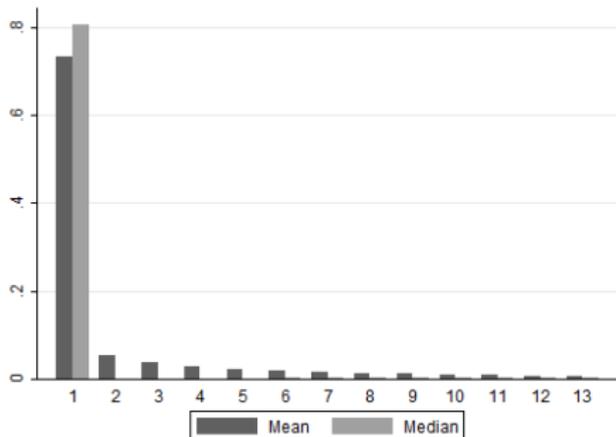
**Figure 2:** Number of years with imports of automated goods. Source: our elaborations on DADS and DGDDI data. Note: entering and exiting firms are excluded.

# Spikes account for very high share of investm within firms

(a) Total physical investment



(b) Investment in imported automated goods



**Figure 3:** Investment shares by rank. Source: our elaborations on DADS, DGDDI, FICUS, and FARE data. Note: entering and exiting firms are excluded.

In line with this, we define **a firm's largest event as an automation spike**

## Automation spikes and employment

From a theoretical perspective, capital can be seen as a possible substitute for labour. Yet, empirical results show that in most cases, there is *interrelation between investment and employment spikes*

Table 1: Mean worker flow rates around an automation spike.

Years since spike	Net growth rate	Hiring rate	Separation rate	Nb. obs.
-2	0.019	0.196	0.176	5,977
-1	0.014	0.188	0.173	5,977
0	0.014	0.175	0.161	5,977
1	-0.011	0.150	0.162	5,977
2	-0.021	0.134	0.155	5,977
3	-0.039	0.124	0.162	5,977

Source: our elaborations on DADS and DGDDI data. Note: The sample includes firms observed for at least two years before and after an automation spike.

# Regression analysis

Fixed-effects estimations of the following models:

$$Flow_{it} = \alpha + \sum_{k=-2}^2 \beta_i Spike_{t+k} + \gamma_i + \delta_t + \epsilon_{it} \quad (1)$$

where  $Flow \in \{g, h, s\}$

and

$$Share_{it}^j = \alpha + \sum_{k=-2}^2 \beta_i Spike_{t+k} + \gamma_i + \delta_t + \epsilon_{it} \quad (2)$$

where  $Share^j$  is the within-firm share of occupational category  $j$

Since our automation measure is based on import data, our sample is all French manufacturing **firms that import at least one year** over 2002-2015

This represents 29.2% of all firms, and 84.0% of all employment

We focus on **continuing firms**, which represent 90.8% of such firms

## Regression analysis: growth rates, aggregate employment

Table 2: Automation spikes and gross worker flows

Dep. var.:	Net growth rate	Hiring rate	Separation rate
Spike <sub>t-2</sub>	0.022***	0.001	-0.021***
Spike <sub>t-1</sub>	0.033***	0.008***	-0.025***
Spike <sub>t</sub>	0.038***	0.013***	-0.025***
Spike <sub>t+1</sub>	-0.005*	-0.006***	-0.001
Spike <sub>t+2</sub>	-0.012***	-0.012***	-0.000
Nb. obs.	518,108	518,108	518,108
Nb. firms	55,043	55,043	55,043
Adj. $R^2$	0.073	0.224	0.177

Notes: FE estimation of Equation 1. Coefficients on the year dummies and the constant are omitted. \*, \*\*, and \*\*\* denote  $p < 0.10$ ,  $p < 0.05$  and  $p < 0.01$ , respectively (based on robust standard errors, clustered at the firm level and displayed below coefficients). Entering and exiting firms are excluded.

## Regression analysis: shares, by occupational category

Table 3: Automation spikes and occupational categories' shares.

	Engineers, professionals, and managers	Supervisors and technicians	Clerical workers	Skilled blue-collar workers	Unskilled blue-collar workers	Techies
Spike <sub>t-2</sub>	-0.005***	-0.001	-0.000	0.001	0.007***	-0.000
Spike <sub>t-1</sub>	-0.005***	-0.000	-0.000	0.001	0.007***	-0.001
Spike <sub>t</sub>	-0.006***	-0.001	-0.001	0.005**	0.006***	0.000
Spike <sub>t+1</sub>	-0.003***	-0.000	-0.002**	0.003*	0.004**	0.002*
Spike <sub>t+2</sub>	-0.002**	0.001	-0.000	0.002	0.002	0.001
Nb. obs.	518,108	518,108	518,108	518,108	518,108	518,108
Nb. firms	55,043	55,043	55,043	55,043	55,043	55,043
Adj. R <sup>2</sup>	0.610	0.559	0.568	0.591	0.550	0.667

Notes: FE estimation of Equation 2. Coefficients on the year dummies and the constant are omitted. \*, \*\*, and \*\*\* denote  $p < 0.10$ ,  $p < 0.05$  and  $p < 0.01$ , respectively (based on robust standard errors, clustered at the firm level and displayed below coefficients). Entering and exiting firms are excluded.

## Regression analysis: shares, routine intensity

Table 4: Automation spikes and routine-intensive category's share

	2002-2015	2009-2015
$\text{Spike}_{t-2}$	0.008***	-0.000
$\text{Spike}_{t-1}$	0.007***	0.000
$\text{Spike}_t$	0.006***	0.001
$\text{Spike}_{t+1}$	0.003	0.002
$\text{Spike}_{t+2}$	0.002	0.001
Nb. Obs.	518,108	252,542
Nb. firms	55,043	44,590
Adjusted $R^2$	0.542	0.772

Notes: FE estimation of Equation 1. Coefficients on the year dummies and the constant are omitted. \*, \*\*, and \*\*\* denote  $p < 0.10$ ,  $p < 0.05$  and  $p < 0.01$ , respectively (based on robust standard errors, clustered at the firm level and displayed below coefficients). Entering and exiting firms are excluded.

## Regression analysis: extensions

### Robustness checks:

- Separate subperiods 2002-2008 and 2009-2015
- Sample restricted to firms with at least ten employees
- Sample restricted to firms with an automation spike

### Sectoral analyses:

- By Pavitt, (1984) sector
- By OECD digital intensity taxonomy sector (Calvino et al., 2018)

The main message from our regressions does not change

## Conclusions

We observe that investment in imported capital goods embedding automation technologies shares the **typical 'spiky' features of investment** in general

We find that net firm employment **growth is above within-firm average before and during an automation spike, which is mainly due to lower-than-average separation rates**; and (slightly) below average afterwards, which is due to lower-than-average hiring rates (labour-friendly technological change)

The relationship between automation spikes and worker flows **does not change much across types of workers**; although a slight shrinking of the highest occupational category is observed (before, during, and after a spike), compensated by an expansion of the lowest