

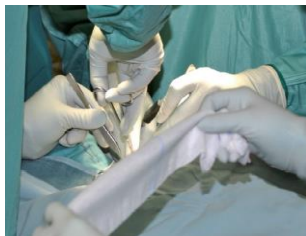
# RTOs' Open Innovation Business Models



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EARTO Secretary General

29 September 2017, CONCORDi 2017, Sevilla

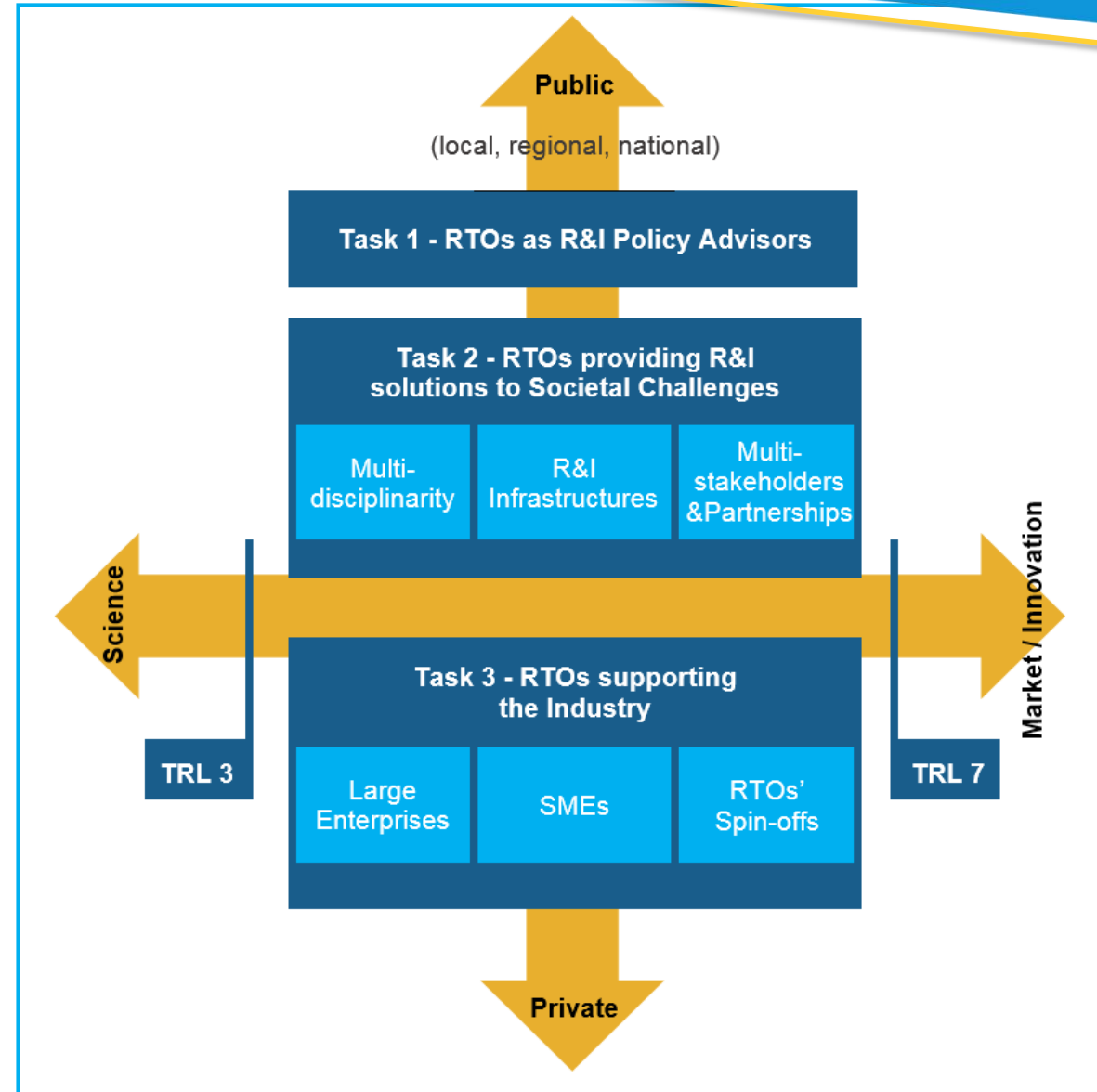


# European RTOs

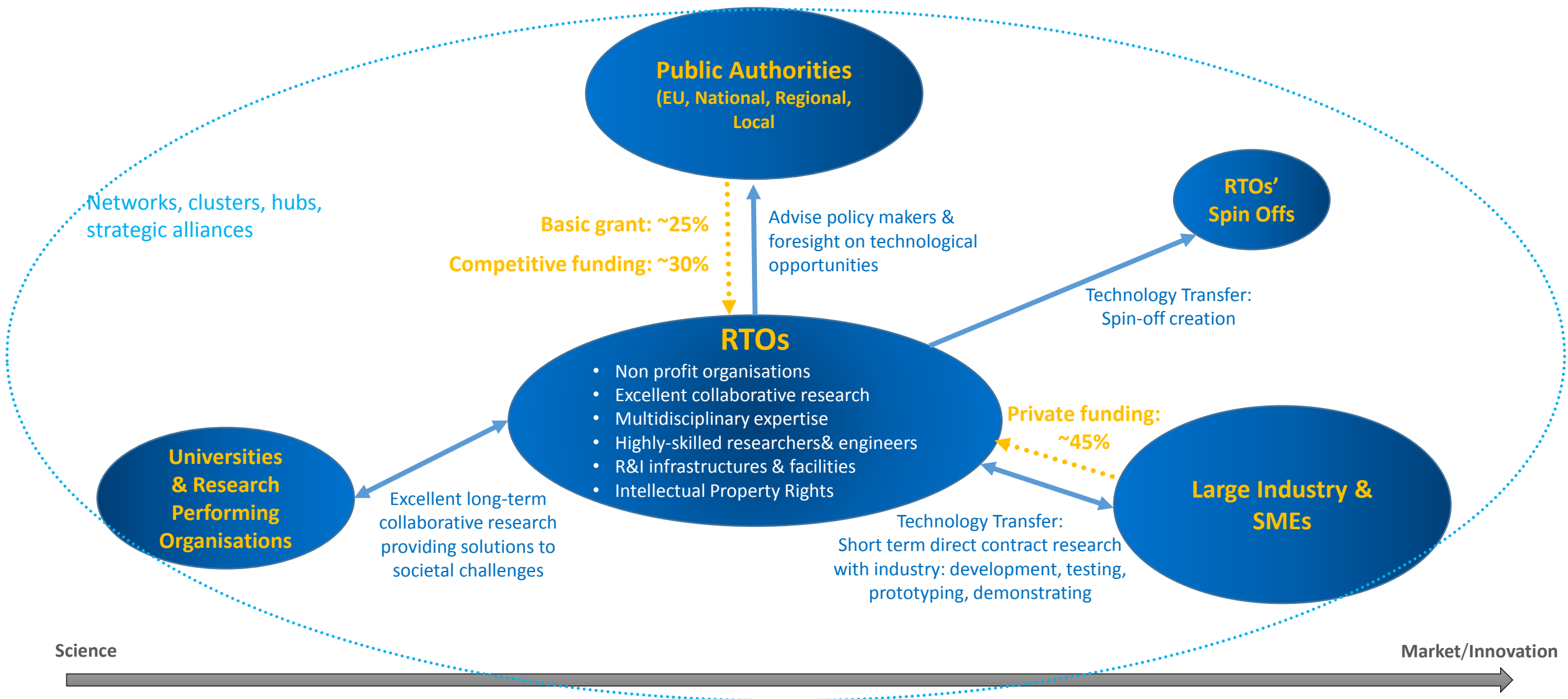
**23 COUNTRIES**



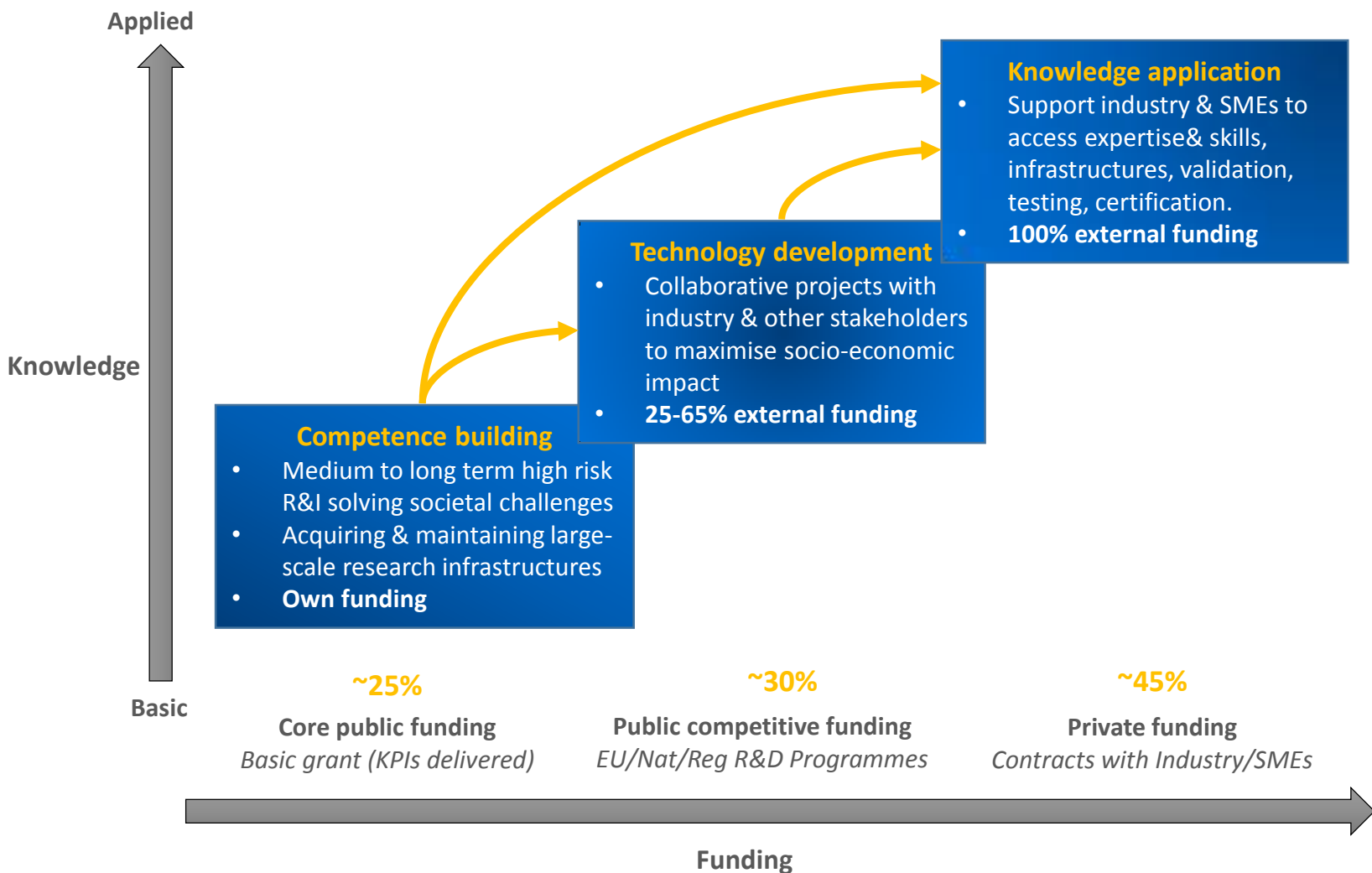
**350 RTOs**



# RTOs' Open Innovation Ecosystem



# Low Public R&I investments: pressure on RTOs' business models



**Decrease of RTOs' public funding: what business model changes are needed to preserve & increase RTOs' high technologic & socio-economic impact?**

- How to sustain RTOs' excellent R&I expertise & skills?
- How to build & sustain large-scale research infrastructures?
- How to deal with the intensified competition for industry contracts?
- How to avoid the risk of decreasing efforts to solve societal challenges to focus more on economic goals with industry?

# What new role for RTOs' in the Open Innovation of the future?

